EXHIBIT C

The Honorable Robert J. Bryan

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DECLARATION OF BRUCE SCOTT

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UNITED STATES DISTRICT COURT WESTERN DISTRICT OF WASHINGTON AT TACOMA

UGOCHUKWU GOODLUCK NWAUZOR, FERNANDO AGUIRRE-URBINA, individually and on behalf of all those similarly situated,

Plaintiffs/Counter-Defendants,

THE GEO GROUP, INC.,

Defendant/Counter-Claimant.

Case No. 3:17-cv-05769-RJB

DECLARATION OF BRUCE SCOTT IN SUPPORT OF DEFENDANT THE GEO GROUP, INC.'S MOTION FOR SUMMARY JUDGMENT

DECLARATION OF BRUCE SCOTT

- I, Bruce Scott, hereby declare:
- 1. I am the Assistant Facility Administrator of the Northwest ICE Processing Center ("NWIPC"), a facility that is operated by the GEO Group ("GEO"). I have personal knowledge of the matters set forth herein. If called as a witness, I could and would testify competently thereto under oath.
 - 2. In my role, I am responsible for administration of the NWIPC.
- 3. I am familiar with the operations of the NWIPC and the operations related to its detainees and employees.
- 4. All detainees at the NWIPC, who participate in the Voluntary Work Program ("VWP"), are in the legal custody of ICE.
 - 5. The NWIPC has never allowed a non-detainee to participate in the VWP.

AKERMAN LLP

1900 Sixteenth Street, Suite 1700 Denver, Colorado 80202 Telephone: 303-260-7712

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- 6. All participants in the VWP are detainees in the custody of ICE.
- 7. All participants in the VWP live within the NWIPC.
- 8. All participants in the VWP sleep within the NWIPC.
- 9. All detainees, at no cost to them, are provided a living area, clothing, bedding, regular meals, and healthcare.
 - 10. GEO does not classify any participants in the VWP as employees.
- 11. GEO does not currently have a formal system in place for uniformly tracking how many hours each detainee participates in the VWP per day.
- 12. GEO operates in a number of different jurisdictions and has regional human resources departments that work with in-house and outside counsel to ensure compliance with relevant employment laws as they relate to GEO's employees.
 - 13. GEO currently has approximately 340 employees at the NWIPC.
- 14. If GEO's detainees at the NWIPC were to be classified as employees, this would result in at least 400 additional employees on any given day.
- 15. To accommodate that number of additional employees, GEO would need to hire additional human resources personnel, including those with expertise obtaining work authorization paperwork.
- 16. Additionally, GEO would eventually need to restructure and renegotiate the pricing of its contracts with ICE to account for the increased cost.
- 17. Implementing these changes, and the associated costs, would be a significant burden.

I declare under penalty of perjury under the laws of the United States of America that the foregoing is true and correct and that I executed this Declaration on the 2nd day of January, 2019, in Tacoma, WA.

Bruce A. Scott Jr., Declarant